



The Charles Stark Draper Laboratory, Inc.

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To Whom It May Concern:

As Director of the Inertial Instruments Directorate, I have had the pleasure of hiring and later supervising Mr. Robert Dahlgren for several years. His principle responsibility was to set up a laboratory to develop special fiber couplers for fiber optic gyros. In my opinion, Mr. Dahlgren has done all that was expected of him and substantially more in a superb manner. He installed a first class capability that included the installation of facilities and equipment as well as hiring several skilled craftsmen. The equipment was state-of-the-art and the people earned special achievement awards by the Draper Laboratory for their enthusiasm, esprit de corpe and performance all of which reflects on Mr. Dahlgren's ability as a supervisor, leader, and teamworker. He is a "hands on" thinker, prolific with ideas to solve technical problems and has several patents on fiber coupler technology. Mr. Dahlgren is a self-starter, who conducts himself professionally at all times and maintains good customer relations. His work has been impressive and his presentation at technical meetings have always brought the desired results in customer understanding and interest.

Mr. Dahlgren has my admiration and I heartily recommend him for any opportunity in which he expresses interest.


Michele S. Sapuppo

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